

Strategic/Corporate Risk & Opportunity Register - 2012/13 Quarter 1 Dashboard

Appendix 1

Risk

Risk Reference No. & Heading	Lead Officer	Previous Ratings			Latest Rating & DOT				Target Rating	
		Qtr 4 (2010/11)	Qtr 3 (2011/12)	Qtr 4 (2011/12)	Qtr 1 (2012/13)	Impact & Likelihood	DOT	Priority	Rating	Date
16 Business Continuity	L.Magill	-	60	100	100	Critical / Very High	➔	High	60	30/09/12
9 ICT Infrastructure	N.Byatt	90	90	90	90	Critical / High	➔	High	80	30/09/14
17a Emergency Planning & Response	L.Magill	-	60	90	90	Critical / High	➔	High	60	30/09/12
22 Community Engagement	N.Warren	-	90	90	90	Critical / High	➔	High	60	30/09/13
25 Delivery - Transformation Programme	R.Waterhouse	-	80	80	90	Critical / High	✖	High	80	31/07/12
27b Purfleet Regeneration Project	C.Lambert	-	90	90	90	Critical / High	➔	High	60	30/06/14
35 Children's Social Care	B.Foster	-	-	90	90	Critical / High	➔	High	80	31/03/14
7 Contract Management Consistency	N.Byatt	-	80	80	80	Substantial / Very High	➔	High	48	31/03/14
14 Adult Social Care	R.Rowlands	-	90	80	80	Critical / Significant	➔	High	80	30/04/14
17b Olympics Emergency Planning	L.Magill	-	80	80	80	Critical / Significant	➔	High	60	31/07/12
18 Morrison Housing Repairs Contract	B.Brownlee	-	64	64	80	Critical / Significant	✖	High	16	31/07/12
32 School Building/Place Planning	C.Littelton	80	80	80	80	Critical / Significant	➔	High	80	30/09/12
34 Primary School Standards	C.Littelton	72	80	80	80	Critical / Significant	➔	High	80	31/07/12
39 Delivery of the MTFS 2012/13 (New)	M.Hone	-	-	-	80	Critical / Significant	N/A	High	20	30/04/13
6 Capacity for Change	J.Hinchliffe	-	72	72	72	Substantial / High	➔	High	48	31/03/13
12 Sickness Absence	J.Hinchliffe	-	72	72	72	Substantial / High	➔	High	64	31/08/12
19 Statutory Equality Requirements	S.DeAlyn	-	72	72	72	Substantial / High	➔	High	16	30/04/13
24 Health Transition	C.Armstrong	80	72	72	72	Substantial / High	➔	High	48	30/04/13
26b ERP/Oracle Upgrade	R.Waterhouse	-	64	64	72	Substantial / High	✖	High	48	30/09/12
31 Transportation/Road Infrastructure	A.Millard	-	72	72	72	Substantial / High	➔	High	20	31/03/13
38 Welfare Reforms	R.Harris	-	-	72	72	Substantial / High	➔	High	72	-
2 Information Security	L.Henley	-	64	64	64	Substantial / Significant	➔	High	48	31/07/12
21 Carbon Management	C.Lambert	64	64	64	64	Substantial / Significant	➔	High	48	30/04/13
11 Procurement Compliance (Removed)	N.Byatt	-	48	48	48	Substantial / Low	➔	Medium	48	31/03/12
15 Low Carbon Business Programme	C.Lambert	64	48	48	48	Substantial / Low	➔	Medium	48	30/06/13
37 TTGDC Integration, Liabilities (Removed)	S.Cox	-	-	48	48	Substantial / Low	➔	Medium	12	01/04/12
3 Quality of Accounts	M.Hone	-	40	40	36	Marginal / High	✓	Medium	20	30/09/12
8 Data Quality	C.Stephenson	-	36	36	36	Marginal / High	➔	Medium	20	30/04/12
1 Delivery of the MTFS 2011/12 (Removed)	M.Hone	-	80	80	20	Marginal / Low	✓	Low	20	01/07/12
13 SSP Savings	N.Byatt	-	72	64	20	Marginal / Low	✓	Low	20	30/09/12
36 TTGDC Integration, Capacity (Removed)	S.Cox	-	-	48	12	Negligible / Low	✓	Low	12	01/04/12
10 MSTAIR (Removed)	T.Bulmer	-	28	8	8	Marginal / Very Low	➔	Low	8	31/03/12

Rating: Lower is Best

DOT: Latest v Previous Rating

DOT: ✓ Improved, ➔ Static, ✖ Deteriorated.

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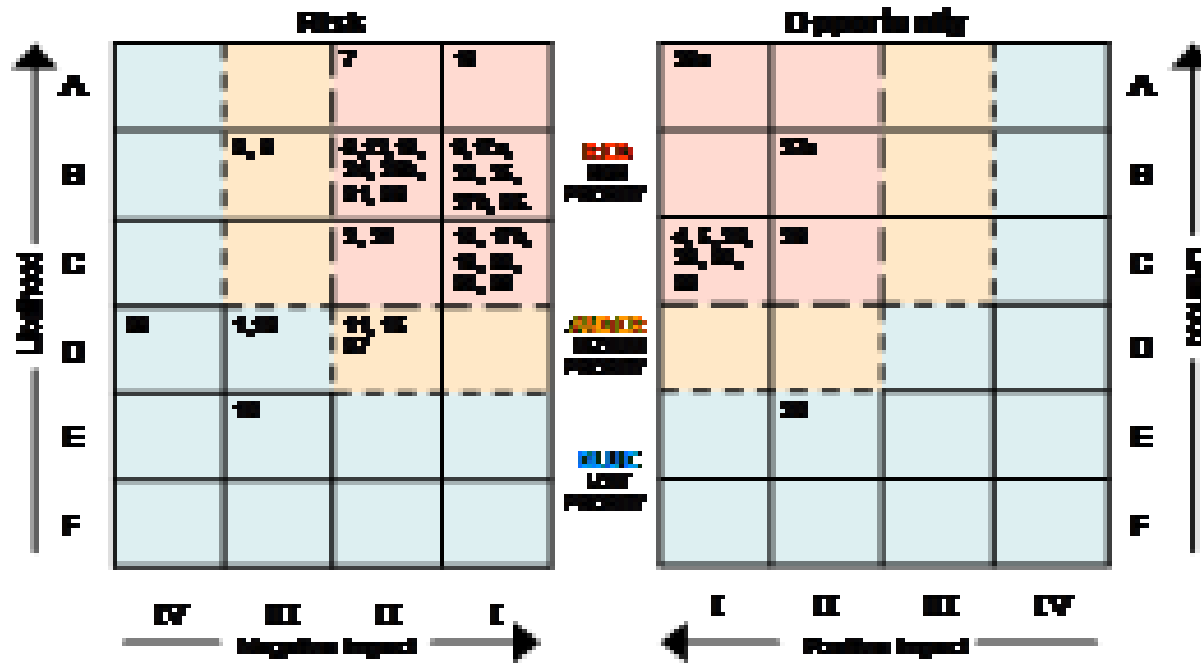
Opportunity

Opportunity Reference No. & Heading	Lead Officer	Previous Ratings			Latest Rating & DOT				Target Rating	
		Qtr 4 (2010/11)	Qtr 3 (2011/12)	Qtr 4 (2011/12)	Qtr 1 (2012/13)	Impact & Likelihood	DOT	Priority	Rating	Date
26a ERP/Oracle Upgrade	R.Waterhouse	-	100	100	100	Exceptional / Very High	➡	High	100	31/03/13
4 Business Rates Retention	M.Hone	-	80	80	80	Exceptional / Significant	➡	High	100	31/03/13
5 Asset Management	I.Rydings	-	80	80	80	Exceptional / Significant	➡	High	100	31/03/12
23 Academy of Transport & Logistics	L.Billingham	16	80	80	80	Exceptional / Significant	➡	High	100	31/12/12
28 Lakeside Sub Regional Centre	A.Millard	16	80	80	80	Exceptional / Significant	➡	High	100	30/09/12
30 London Gateway	A.Millard	48	80	80	80	Exceptional / Significant	➡	High	100	31/12/13
33 Learning Campus	C.Littleton	60	80	80	80	Exceptional / Significant	➡	High	100	30/11/13
27a Purfleet Regeneration Project	C.Lambert	16	72	72	72	Major / High	➡	High	80	30/06/14
29 Tilbury Port Expansion	A.Murphy	16	64	64	64	Major / Significant	➡	High	80	31/12/13
20 Grays Community Hospital	R.Harris	16	16	16	16	Major / Very Low	➡	Low	48	30/04/14

Rating: Higher is Best

DOT: Latest v Previous Rating

DOT: ✓ Improved, ➡ Static, ✗ Deteriorated.



Key: ROM Matrix

		Risk				Opportunity					
Very High	A	20	40	80	100	100	80	40	20	A	Very High
High	B	18	36	72	90	90	72	36	18	B	High
Significant	C	16	32	64	80	80	64	32	16	C	Significant
Low	D	12	20	48	60	60	48	20	12	D	Low
Very Low	E	4	8	16	20	20	16	8	4	E	Very Low
Almost Impossible	F	2	4	8	10	10	8	4	2	F	Almost Impossible
		IV	III	II	I	I	II	III	IV		
		Negligible	Marginal	Substantial	Critical	Exceptional	Major	Moderate	Minor		

RED High Priority
AMBER Medium Priority
BLUE Low Priority